



DEPARTMENT OF THE ARMY
HEADQUARTERS BRIGADE
UNITED STATES ARMY NORTH ATLANTIC TREATY ORGANIZATION
Unit 21420
APO AE 09705-1420

REPLY TO
ATTENTION OF

ACSH-C

27 July 2006

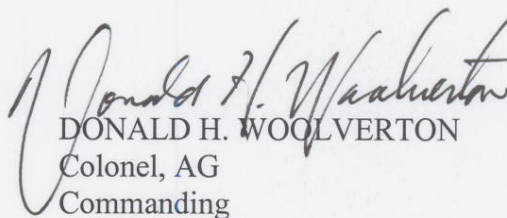
MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: US Army NATO Brigade (USANATO) Policy Letter #12, Equal Employment Opportunity

1. Throughout recent decades, the US Army has served as the vanguard for ensuring that human relations are the cornerstone for building and maintaining sound, positive institutional values. Because effective human relations and equal employment opportunities are moral and operational imperatives for the Army, we must ensure that every person is given an equal opportunity to succeed.

2. We must never forget that people are our most important asset. I expect all personnel will be committed to the preservation of personal dignity, upward mobility, and fair and impartial treatment. The Equal Employment Opportunity Program within the brigade must sustain the comprehensive effort to ensure fair treatment for all based on merit, fitness, capability and potential. These are the basic ingredients in our readiness program. All personnel will be treated fairly, with dignity and compassion, and given every opportunity to realize their full capacity and potential. This is the standard I expect in the Brigade.

3. All leaders in the brigade must make a contributing commitment to eliminate any process, procedure, or system that directly or indirectly impedes fair treatment, basic human dignity and equal employment opportunity. Leaders must educate those who fail to share these institutional values, and discipline those who violate applicable laws. We must ensure that the total environment is free of all forms of discrimination.


DONALD H. WOOLVERTON
Colonel, AG
Commanding

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